

Panel



Ask Me Anything About Project Management



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PURPOSE & LEARNING OBJECTIVES

Purpose:

- To provide attendees with direct access to the experiences, insights, and advice of seasoned project management professionals in the AEC industry by answering real-world questions and sharing practical guidance.

Learning Objectives

- Gain insights from experienced project management professionals in various AEC roles
- Identify practical solutions for common project management challenges and situations
- Enhance understanding of project management best practices and strategies



AEC PM Connect New Jersey 2026

Speakers



Michele L. Aitkenhead

Assistant Vice President, Systems and Operations, McCormick Taylor



Jesse Heimowitz, CCM

Vice President/Rail & Transit Sector Lead, Tectonic



Dana Hecht, PMP, ENV SP

Director of Project Delivery, H&H



Sebastian Lobo-Guerrero, PhD, PE, D.GE

Geotechnical Project Manager / Laboratory Manager, American Geotechnical & Environmental Services



Lynn Browning, PE, PMP

Director of Project Management, Henderson



Michael R. Thomas, PE, PMP, LEED AP ND

Project Portfolio Manager, T&M Associates



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**What questions
do you have for
our panelists?**



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Question 1

You're a project manager handing off a project to a junior PM for the first time—what are the three most important things you make sure they understand before they run their first kickoff meeting?



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Question 2

Communication breakdowns are one of the top reasons projects fail. Can you share a specific moment where communication made or broke a project—and what you learned from it?



Question 3

When someone on your project team is underperforming, what does your process actually look like—from first noticing it to resolving it?





Question 4

What is a conversation you dreaded having—with a client or a team member—and how did you prepare for it and handle it in the moment?



Question 5

When you look back at a project where the budget went sideways, what do you wish you had done differently during the fee creation phase?





Question 6

What does a healthy project tracking rhythm actually look like on your teams—budget, schedule, and client satisfaction—and how do you keep your team engaged in that process?



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Questions & Discussions



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Panel



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